| FOA ANALYSIS<br>April 15, 2016<br>Niagra Falls Boulevard RV1 Site<br>Site ID # A23Q  | ER Response to FOA Notice<br>Questions  | Guardian Response to FOA<br>Notice Questions  |
|--|---|---|
| 1. Describe how your staffing and resource plan for this Task Order will be implemented to minimize lodging and per diem expenses.   | Proposed staffing level is adequate to conduct the outlined SOW. Propose 6 on site personnel with 1 offsite T&D person. Crew size will be modified ass needed based on tasks (Shielding vs. excavation)   | Will utilize local subcontractors. GGES personnel selected will be experienced to reduce project duration and costs. Guardian will evaluate if weekend demobilizations are possible to reduce lodging and diem costs. |
| 2. Identify any other cost saving measures you may have planned in implementing the SOW for this Task Order  | Operate efficiently to reduce site duration and costs. Identify lead times for shielding supplies and disposal facilities. Implement routine cost saving measures, ie. Local vendors, bulk purchases, etc. Execution of mobilization plan to maximize efficiency. | Plan to utilize experienced personnel and subcontractors from local area as the primary cost saving measures. Guardian off site disposal expertise will also reduce cost.   |
| 3. Based on the SOW provided, provide a brief outline of tasks/subtasks and indicate any critical path tasks to be performed as well as prioritizing each task identified.                                     | A detailed outline of site tasks was provided and critical path items were identified in GANT chart. Pilot study for shielding and excavation activities described in detail. Proposed completion date of roughly 120 days appears in range.                      | Description of Site tasks provided was complete. DBA wages were identified for labor categories. Preplanning and execution were considered essential to success.  |
| 4. Indicate which response activities your company will be self-performing and which, if any, will be subcontracted. Identify any anticipated labor categories subject to Construction Wage Rate Requirements. | Will largely self-perform field activity and management of costs. Will sub out T&D and analytical. 2 DBA labor categories identified.   | Will largely self-perform field activity and management of costs. Will sub out T&D, and analytical. 2 DBA labor categories identified.  |
| 5. Identify sites at which your company has had relevant/similar operational experience. Please be specific as to which tasks on these Sites are relevant to this SOW.   | 4 similar sites identified, 1 of which were in R2. SOW of these Sites are similar to SOW of this Task Order.  | 3 similar sites identified, none of<br>which was in R2. SOW of these<br>Sites are similar to SOW of this Task<br>Order  |